

# Sigmafine Reconciliation Tool Implementation in Slovnaft Refinery

Linking operational data to business activities enables collaboration & increases profits

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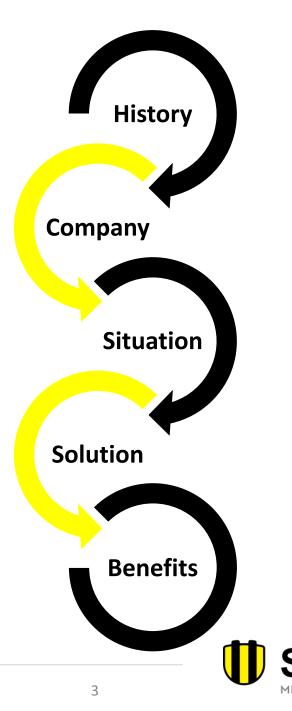


### 1. Introduction



#### Introduction

- Win the challenge of production accounting for a complex site
- Leverage data quality in terms of:
  - Data consistency
  - Data accessibility
  - Data auditability
- Integrate a complete data work flow from the field up to the enterprise level



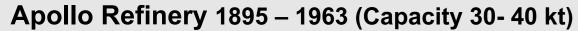




## 1. History



#### From the Past to the Present

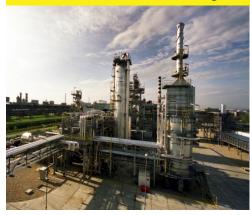








Slovnaft Refinery 1957-present days (Current capacity 6100 kt)











#### Bratislava













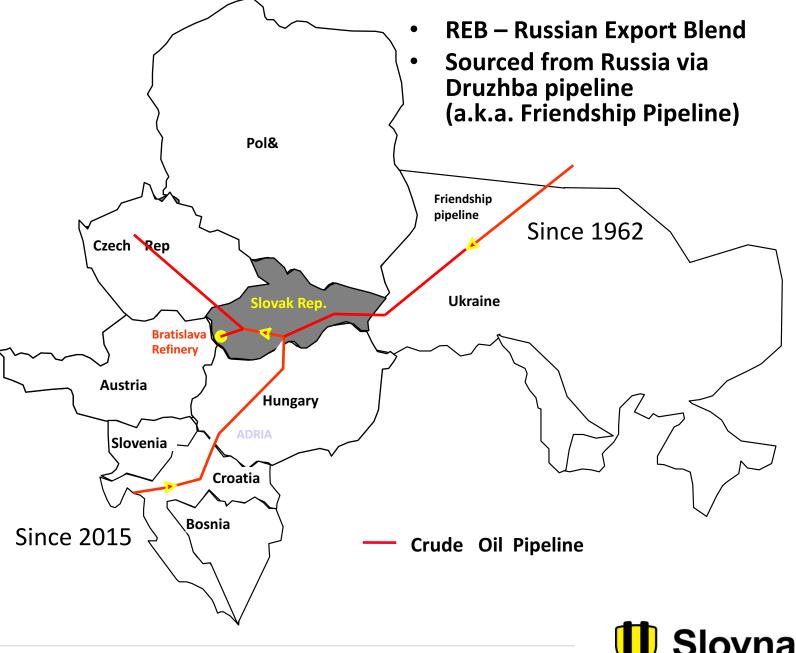
## 2. Company Overview



#### LOTOS 6,2 Mt PKN Plock 13,5 Mt Mozyr 15,5 Mt Schwedt 10,5 Mt Leuna 10,7 Mt Litvinov 5,2/Mt radius 500 km **Kralupy 3 Mt ► MOLGROUP** Ingolstadt 12 Mt Bratislava Drogobich 3,8 Mt Vohburg 5 Mt Burghausen Schwechat 9,6 Mt Rafo Onesti 3,5 Mt Member since 2000 Százhalombatta Mantova 8.1 Mt Lukoil 3,5 Mt Logistic Rijeka Sisak 2,3 1 Petrom Ploiesti 4,5 Mt n Novi Sad Petrom Pitesti 3,5 Mt Bosanski Brod 2 Mt Pancevo 4,8 Mt © - 2017 Slovnaft 6/9/17

### **Supply Situation**









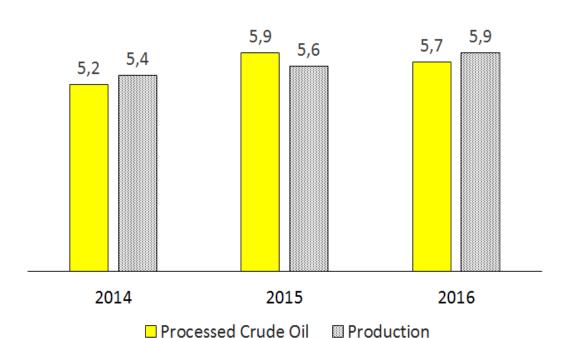
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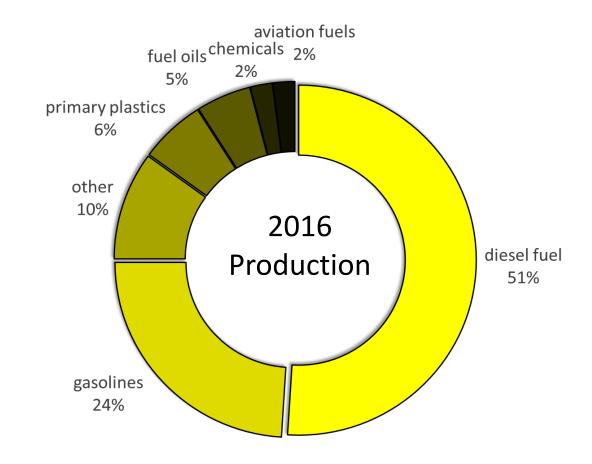
### Facts & figures\*



Nelson C.I.

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\* Slovnaft Annual Report 2016 & previous years





### 3. Context & Situation





#### A 10 Year Journey...

- 2007: Start implementation of reconciliation the Group Solution
  - Use standard tool
  - Implementation in all sites of MOL Group
- Tried to implement 3 times unsuccesfully:
  - 2008: Did not fulfilled the identification of sources of losses
  - 2009-2012: Focus on DCS improvements (balancing calculation, loss management & reduction) distracted resources & prevented project completion
  - 2012-2014: further implementation not fulfilled:
    - Autumn 2012: Refinery & Petchem merged into SN Refinery, causing lack of internal Human Resources
    - May 2014: Project stops due to start of new ERP system, preventing work on integration
- Until this implementation it was not really a project, there were other priorities, not good planning and timing (collisions)





# Existing Systems not aligned with the new business strategy

- Low performance in data entry & limited analysis capabilities
  - Only one person can do balancing at a given time
  - Lots of manual data entries, lot of verification daily
  - No diagnostic tool nor graphical visualisation
- Poor data quality
  - Constant properties (e.g. density) for product measurement
  - Inventory & losses are fixed
- Limited data accessibility
  - No direct connection with plant historian
  - Information available only in datasheets
  - No publishing via a Refinery Information System



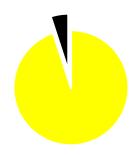




## 4. Project & Solution



### Production accounting is...



... the business process of *measuring*, validating & publishing flows & inventories occurring into, within & out of the plant & the refinery





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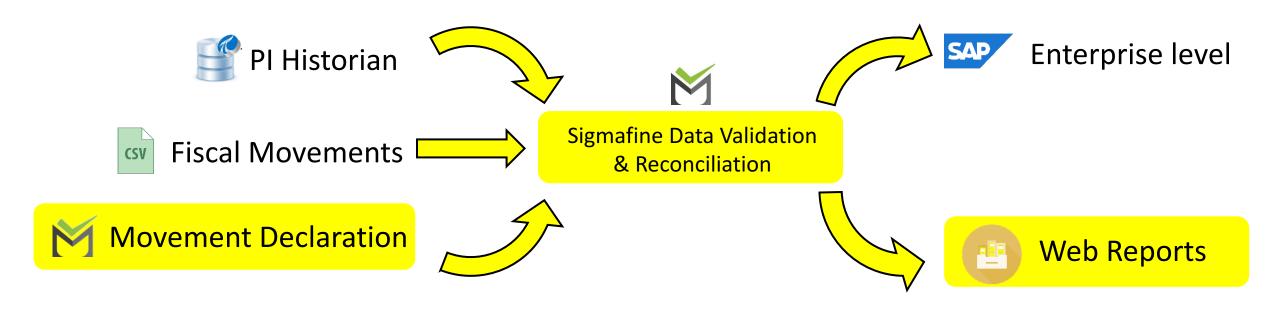
### Project objective

Apply set of unified tools & practices to manage integrated operations based on relevant & timely information & in compliance with the MOL Group guidelines & integrated business processes





# An integrated information work flow from process to enterprise level

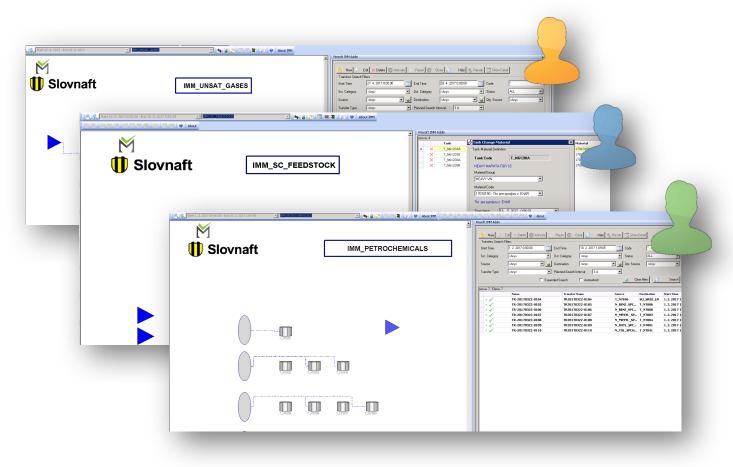


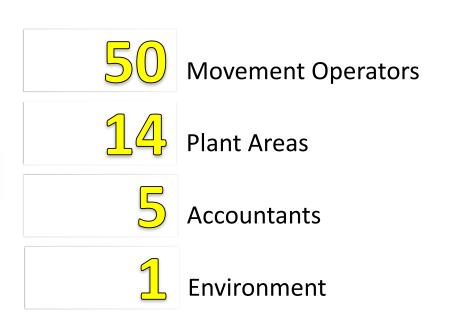




### Collaborative Accounting environment



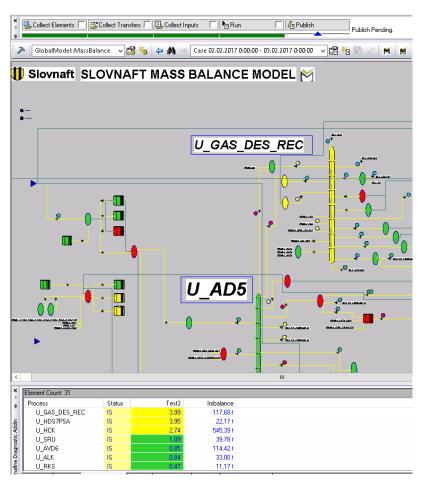








### Empower accounting with data science



- Solvability analysis of the network
- Statistical tests associated to
  - Measurement correction
  - Imbalance correction
- Data quality indicators on
  - Measured data
  - Reconciled data
  - Overall model
- Accountant can focus on bad ranking units & worst meters

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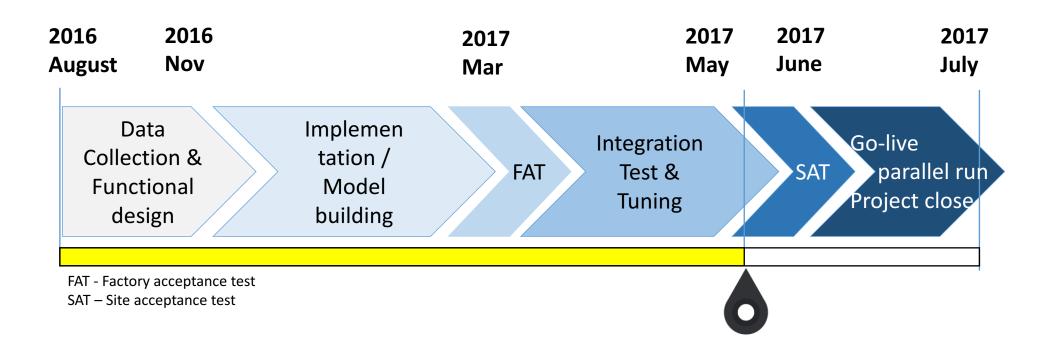
#### Turnkey solution for a successful implementation

- Close team work between Slovnaft & Pimsoft
- Top management involvement from the very beginning
- Deep preliminary analysis done by Supplier to clearly identify scope & project risks
- Create a solution entirely based on product functionalities without custom development
- Transparency on information among teams & management





### **Project Timeline & Status**

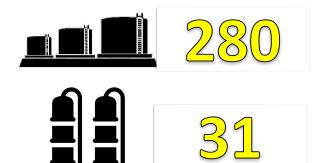


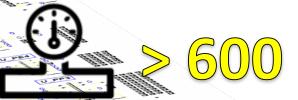




### Implementation Challenges

- Complex, integrated refinery & petrochemical model
- Many intermediate & final product storage tanks
- Complex integration rules with ERP
- Many stakeholders
- Fit parallel project in MOL Petrochemicals
- · Many end users for new IMM movement management









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### 5. Results & Benefits



#### Results & Benefits

#### **INITIAL GOAL**

Dedicate more time to data analysis & improve accounting accuracy, reducing man hours spent for data entry

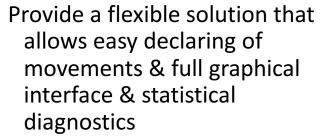




#### **CHALLENGE**

Make work of accountants & movement operators more efficient & coherent





Allow multiple users to connect & work at the same time through a client-server architecture

#### **RESULTS**



Reduction of manual inputs to be declared

Divide et impera approach allows splitting the work load by plant area for movement declaration still keeping one model for the entire complex

Accountant can detect more easily major discrepancies





#### Results & Benefits

#### **INITIAL GOAL**

Improve loss accounting



#### **CHALLENGE**

In former system, production units were modeled as fixed, calculated by planning standards, mainly as a portion of feed; process units and their losses were treated as separate «islands»



Based on design & process knowledge, losses (flares, technical losses at unit level, stoichiometrical losses) have been integrated in one, fully connected, reconciliation model



#### **RESULTS**



Losses are now accounted with a better detail & visibility at unit level.

Future expectation is to reduce even further the uncertainty in loss accounting





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#### Results & Benefits

#### **INITIAL GOAL**

Data visible at different company levels, with full control of the work flow



#### **CHALLENGE**

Many different data source & data consumers need to be part of the same picture & not segregated in separate boxes



Sigmafine solution together with its movement management & Integration Framework allowed native connection to the historian, process fiscal movement, historicize reconciled solution, generate reports & ERP movements

#### **RESULTS**



All the production accounting work flow is now managed through one single product

Data are visible, accessible & auditable

There is no more segregation between process & enterprise levels







## Conclusion



# Meeting business strategy through a cooperative and data quality driven Production Accounting

- One unified environment to control the full data flow
- Improve quality of data (productions, consumptions and losses) reported to business
- Cooperation of all the actors (operators and accountants) to provide better inputs for the balance and reduce human error in data handling
- Transparency on data manipulation from the raw value to the official reported data
- Scalability of the solution to add / modify assets in the future according to changes in the plant and to adapt to new business logic





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### Fitting MOL Group 2030 Strategy

- Resilient Integrated Business Model
- Create an accounting solution flexible & scalable other time
- High-Quality / Low-cost Asset Base
- Leverage quality of already existing assets through a comprehensive model of refinery & petrochemical site
- Systematic efficiency
- Decrease the need of manual inputs & reduce human factor by implementing a single data workflow



